To Whom It May Concern

Company Name: Mandom Corporation

Representative: Ken Nishimura,

Representative Director and President Executive Officer

(Prime Market of TSE,

Securities Code 4917)

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CFO

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Notice Regarding Setting of Record Date for Possible Convocation of Extraordinary Shareholders' Meeting

Mandom Corporation (the "Company") hereby announces that, at its board of directors meeting held on November 4, 2025, a resolution was passed as follows regarding the setting of the record date for the convocation of an extraordinary shareholders' meeting (the "Shareholders' Intent Confirmation Meeting"), which may be held within three months from November 27, 2025.

Although no resolution has been made to hold the Shareholders' Intent Confirmation Meeting at this time, the Company has set the record date for the Shareholders' Intent Confirmation Meeting in advance in order to ensure the smooth convocation of the Shareholders' Intent Confirmation Meeting in the event that it is held. If the Shareholders' Intent Confirmation Meeting is to be held, the Company will make a separate announcement to that effect.

1. Record Date, etc. for the Shareholders' Intent Confirmation Meeting

In preparation for the possibility that the Shareholders' Intent Confirmation Meeting will be held, in order to determine the shareholders who will be entitled to exercise their voting rights at the Shareholders' Intent Confirmation Meeting, the Company has set November 27, 2025 as the record date and determined that the shareholders registered or recorded in the last shareholder register as of November 27, 2025 will be entitled to exercise their voting rights at the Shareholders' Intent Confirmation Meeting.

- (1) Record Date
 - November 27, 2025 (Thursday)
- (2) Date of Public Notice
 - November 12, 2025 (Wednesday)
- (3) Method of Public Notice

By electronic public notice to be posted on the Company's website below https://www.mandom.co.jp/

2. Convention of and Agenda for the Shareholders' Intent Confirmation Meeting

As announced in "Notice Regarding Introduction of Response Policy concerning Large-Scale Acquisition of the Company's Share Certificates, Etc., in Response to Large-Scale Acquisition of the Company Shares by City Index Eleventh Co., Ltd., Etc." released today, the Company has introduced a response policy concerning Large-Scale Acquisitions of its share certificates, etc. (the "Response Policy") in response to the rapid and large-scale buy up of shares of the Company on and off the market by City Index Eleventh Co., Ltd., Ms. Aya Nomura, and City Index First Co., Ltd.

As stipulated in the Response Policy, the Company believes that countermeasures should not be invoked if the Specific Shareholder Group including the Large-Scale Purchaser as defined in the Response Policy is deemed to be complying with the rules stipulated in the Response Policy, and will not hold a Shareholders' Intent Confirmation Meeting in that case.

However, if the Specific Shareholder Group including the Large-Scale Purchaser as defined in the Response Policy is deemed to be in violation of the rules stipulated in the Response Policy and the Company's board of directors believes that countermeasures should be invoked against that Large-Scale Acquisition, the Company shall, within the Board of Directors Evaluation Period stipulated in the Response Policy, decide to hold a Shareholders' Intent Confirmation Meeting and prepare for and hold the Shareholders' Intent Confirmation Meeting as promptly as practically reasonable after such decision is made. In deciding to hold the Shareholder's Intent Confirmation Meeting, the Special Committee's opinions shall be respected to the maximum extent.

As such, the Company has resolved at its board of directors meeting held on November 4, 2025 to set the record date that would be required for convocation of the Shareholders' Intent Confirmation Meeting, in preparation for the case where such meeting is to be held.

If the Shareholders' Intent Confirmation Meeting is to be convened, the Company will announce the date, venue and details of the agenda for that meeting and other relevant matters once they have been decided.

End