

February 26, 2026

To Whom It May Concern

Company Name: Mandom Corporation
Representative: Ken Nishimura,
Representative Director and
President Executive Officer
(Prime Market of TSE,
Securities Code 4917)
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**Notice Regarding Setting of Record Date for Convocation of
Extraordinary Shareholders' Meeting**

Mandom Corporation (the "Company") hereby announces as follows that, at its board of directors meeting held on February 26, 2026, a resolution was passed regarding the setting of the record date for the convocation of an extraordinary shareholders' meeting (the "Extraordinary Shareholders' Meeting") to be held around late April 2026.

1. Record Date, etc. for the Extraordinary Shareholders' Meeting

In order to determine the shareholders who will be entitled to exercise their voting rights at the Extraordinary Shareholders' Meeting, the Company has set March 13, 2026 (Friday) as the record date and determined that the shareholders registered or recorded in the last shareholder register as of March 13, 2026 (Friday) will be entitled to exercise their voting rights at the Extraordinary Shareholders' Meeting.

(1) Record Date

March 13, 2026 (Friday)

(2) Date of Public Notice

February 27, 2026 (Friday)

(3) Method of Public Notice

By electronic public notice to be posted on the Company's website below

<https://www.mandom.co.jp/>

2. Convention Date of and Agenda for the Extraordinary Shareholders' Meeting

As announced in the Company's press release published on September 25, 2025 and titled "Notice regarding Expression of Opinion in favor of Implementation of MBO and

Recommendation to Tender Shares” (including matters that have been amended in the “(Amendment) Notice regarding partial amendment to the “Notice regarding Expression of Opinion in favor of Implementation of MBO and Recommendation to Tender Shares”” published by the Company on November 4, 2025, matters that have been amended in the “(Amendment) Notice regarding partial amendment to the “Notice regarding Expression of Opinion in favor of Implementation of MBO and Recommendation to Tender Shares”” published by the Company on November 6, 2025, matters that have been amended in the “(Amendment) Notice regarding partial amendment to the “Notice regarding Expression of Opinion in favor of Implementation of MBO and Recommendation to Tender Shares”” published by the Company on November 19, 2025, matters that have been amended in the “(Amendment) Notice regarding partial amendment to the “Notice regarding Expression of Opinion in favor of Implementation of MBO and Recommendation to Tender Shares”” published by the Company on December 4, 2025, matters that have been amended in the “(Amendment) Notice regarding partial amendment to the “Notice regarding Expression of Opinion in favor of Implementation of MBO and Recommendation to Tender Shares”” published by the Company on December 15, 2025, matters that have been amended in the “(Amendment) Notice regarding partial amendment to the “Notice regarding Expression of Opinion in favor of Implementation of MBO and Recommendation to Tender Shares”” published by the Company on December 16, 2025, matters that have been amended in the “(Amendment) Notice regarding partial amendment to the “Notice regarding Expression of Opinion in favor of Implementation of MBO and Recommendation to Tender Shares”” published by the Company on January 6, 2026, matters that have been amended in the “(Amendment) Notice regarding partial amendment to the “Notice regarding Expression of Opinion in favor of Implementation of MBO and Recommendation to Tender Shares”” published by the Company on January 14, 2026, matters that have been amended in the “(Amendment) Notice regarding partial amendment to the “Notice regarding Expression of Opinion in favor of Implementation of MBO and Recommendation to Tender Shares”” published by the Company on January 16, 2026, matters that have been amended in the “(Amendment) Notice regarding partial amendment to the “Notice regarding Expression of Opinion in favor of Implementation of MBO and Recommendation to Tender Shares”” published by the Company on January 29, 2026, matters that have been amended in the “(Amendment) Notice regarding partial amendment to the “Notice regarding Expression of Opinion in favor of Implementation of MBO and Recommendation to Tender Shares”” published by the Company on February 9, 2026, and matters that have been amended in the “(Amendment) Notice regarding partial amendment to the “Notice regarding Expression of Opinion in favor of Implementation of MBO and Recommendation to Tender Shares”” published by the Company on February 10, 2026) and the Company’s press release published on February 26, 2026 and titled “Notice regarding Results of the Tender Offer for the Company Shares by Kalon Holdings, Co., Ltd. and Changes in the Status of Parent Companies and Largest Shareholder (Which is Also a Major Shareholder)”, as a result of the tender offer (the “Tender Offer”) for the Company’s shares of common stock (the “Company Shares”), that was implemented by Kalon Holdings, Co., Ltd. (the “Tender Offeror”) from September 26, 2025, the Tender Offeror has not acquired all of the Company Shares (excluding the treasury shares held by the Company), and therefore, the Company plans to, at the request of the Tender Offeror, hold the Extraordinary Shareholders’ Meeting, which will include on the agenda proposals for the implementation of a share consolidation of the Company Shares (the “Share Consolidation”) pursuant to Article 180 of the Companies Act and,

subject to the Share Consolidation taking effect, making a partial amendment to the Company's Articles of Incorporation with the objective of eliminating the provisions on the number of shares constituting one unit. The Tender Offeror, Nishimura International Scholarship Foundation, Inc., and MN Holdings Corporation plan to vote in favor of each of the proposals above at the Extraordinary Shareholders' Meeting.

The Company will announce the date, time, and venue, and details of the agenda for the Extraordinary Shareholders' Meeting and other matters once they have been decided.

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