	Health investment		Indicators on the status of health investment measures	Indicators on changing the mindset and behavior of employees	Health - related ultimate - goal indicators	that we want to resolve through health and productivity management	
Н	lealth investment for various benefits	Increase in number of industrial health staff	Specific health guidance rate of 50% or more	Improved health literacy Decreased smoking rate	Reduced absenteeism		
E	Enhancement of promotion system	Holding of milestone interviews	Improved rate of secondary health checkups	Appropriate weight maintenance rate of 90% or more		Realization of wellness	
,	Visualization of health issues	Promotion of mental & physical health on a monthly basis while working from home	Satisfaction questionnaire Participation rate of various events & seminars	Regular exercise rate of 50% or more Improved sleep quality Decreased percentage of employees who do not get enough rest form sleep	Improved presenteeism	Continued Oyakudachi Balance between the richness of everyday life & the resolution of societal issues through Mandom's unique business concept of Health, Cleanliness, Beauty and Fun, in which we position Health, Cleanliness & Beauty as elements of the fundamental concept of Fun to remind ourselves to adopt a playful and lighthearted approach to business in this domain.	
,	Visualization of health investment	Increase in the scope of sports gym subsidies & online use	Sports gym usage rate	get enough rest form sleep Improved eating habits Decreased percentage of employees with inappropriate eating habits	Improved work engagement	the fundamental concept of Fun to remind ourselves to adopt a playful and lighthearted approach to business in this domain.	
		Development of a health portal	Participation rate for walking before, during and after work	Reduced percentage of highly -stressed people Reduced number of mental leave days			
	Work style reform						

Health investment benefits

Management issues