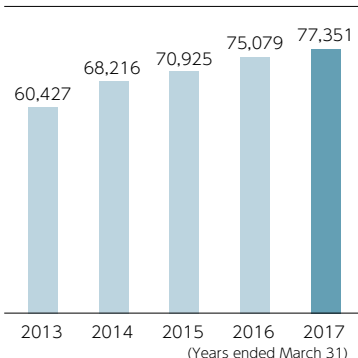


11-Year Consolidated Financial Highlights

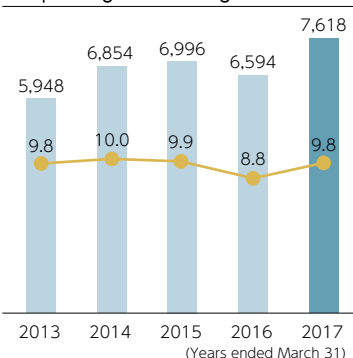
MANDOM CORPORATION and Its Consolidated Subsidiaries

	2007	2008	2009	2010
Operating Results (Millions of yen)				
Net sales	¥ 51,250	¥ 56,289	¥ 55,178	¥ 54,304
Overseas ratio (%)	29.7	32.6	34.5	31.7
Operating income	5,196	6,837	4,926	5,369
Overseas ratio (%)	36.7	38.0	41.8	34.0
Net income attributable to owners of the parent	2,488	3,500	3,011	2,802
Financial Position (Millions of yen)				
Total assets	51,620	54,219	49,078	54,182
Liabilities	7,438	8,350	6,698	9,123
Total equity	44,182	45,869	42,380	45,059
Cash Flows (Millions of yen)				
Cash flows from operating activities	3,411	7,614	3,459	7,767
Cash flows from investing activities	(1,121)	(5,041)	(1,205)	(5,111)
Cash flows from financing activities	(2,554)	(1,660)	(2,045)	(2,291)
Per Share Data (Yen)				
Book value per share (BPS)	1,727.55	1,779.67	1,661.94	1,774.64
Earnings per share (EPS)	104.28	147.13	126.60	119.40
Cash dividends per share	60.00	80.00	60.00	60.00
Financial Index (%)				
Operating income margin	10.1	12.1	8.9	9.9
Shareholders' equity ratio	79.6	78.1	80.5	76.6
Return on equity (ROE)	6.1	8.4	7.4	6.9
Return on assets (ROA)	9.9	12.7	10.0	11.1
Payout ratio	57.5	54.4	47.4	50.3

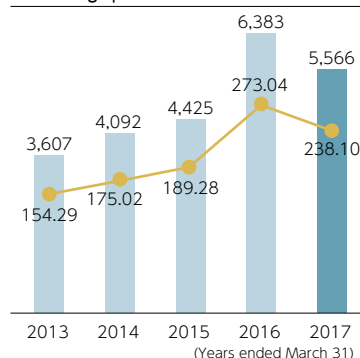
■ Net sales (Millions of yen)



■ Operating income (Millions of yen)
● Operating income margin (%)



■ Net income attributable to owners of the parent (Millions of yen)
● Earnings per share (Yen)



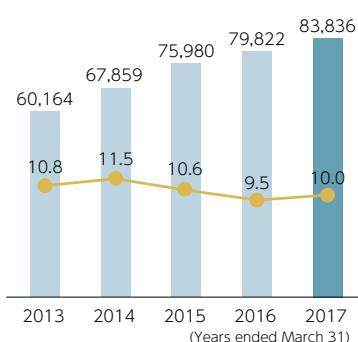


For more information, please see our IR website.
<http://www.mandom.co.jp/ir/src/investors.html>

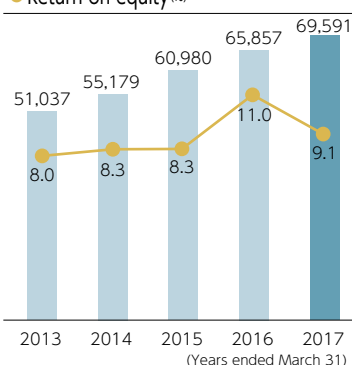
(Years ended March 31)

	2011	2012	2013	2014	2015	2016	2017
	¥ 57,263	¥ 59,802	¥ 60,427	¥ 68,216	¥ 70,925	¥ 75,079	¥ 77,351
	34.5	34.9	36.8	40.0	41.3	41.3	40.6
	5,747	6,050	5,948	6,854	6,996	6,594	7,618
	36.6	37.1	34.1	34.6	35.9	28.7	33.3
	2,673	3,299	3,607	4,092	4,425	6,383	5,566
	1,696	2,157	1,467	7,632	3,443	3,725	3,309
	2,394	2,242	2,165	2,143	2,600	2,919	3,166
	1,850	1,921	1,792	1,960	1,732	1,558	1,717
	53,328	55,601	60,164	67,859	75,980	79,822	83,836
	8,036	8,518	9,127	12,680	15,000	13,965	14,245
	45,292	47,083	51,037	55,179	60,980	65,857	69,591
	4,063	3,693	7,605	7,303	5,488	7,233	9,045
	(1,408)	(2,695)	(5,387)	(5,597)	(5,141)	(2,383)	(5,921)
	(1,661)	(1,668)	(1,647)	(1,833)	(341)	(3,535)	(2,216)
	1,785.56	1,861.01	2,011.09	2,183.09	2,394.23	2,554.01	2,705.76
	114.30	141.11	154.29	175.02	189.28	273.04	238.10
	60.00	60.00	62.00	70.00	76.00	80.00	96.00
	10.0	10.1	9.8	10.0	9.9	8.8	9.8
	78.3	78.3	78.2	75.2	73.7	74.8	75.4
	6.4	7.7	8.0	8.3	8.3	11.0	9.1
	11.2	11.6	10.8	11.5	10.6	9.5	10.0
	52.5	42.5	40.2	40.0	40.2	29.3	40.3

■ Total assets (Millions of yen)
 ● Return on assets (%)



■ Total equity (Millions of yen)
 ● Return on equity (%)



■ Cash dividends per share (Yen)
 ● Payout ratio (%)

